

Susan Warshaw Ebner

PARTNER

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Direct: 202.572.9927

Office: Washington, DC



When it comes to government contracts and litigation, Susan has deep knowledge and wide-ranging experience, and can offer seasoned counseling and effective representation in related matters. Her top priority is addressing and resolving client matters as efficiently as possible.

Susan is a thought leader in public contracting. Businesses, nonprofits and consortiums seek Susan's sage advice and counsel on complex and emerging issues in government contracts, grants and agreements, compliance, audits, investigations and litigation.

Susan has vast experience advising and representing clients in government contracting matters. She has extensive experience handling bid protests, small business size protests and appeals, contract administration and compliance program issues, strategic alliances, security, suspension and debarment, audits and investigations, requests for equitable adjustment, claims and formal and informal dispute resolution. Clients seek her advice when confronted with difficult, unique or emerging issues, such as emerging cyber and supply chain risk compliance rules; non-standard federal research and development-related matters, including other transaction agreements, technology investment agreements, cooperative agreements, Small Business Innovation Research and grants; USAID/Host Nation, battlefield and

PRACTICES & INDUSTRIES

- Broadband
- Business Litigation
- Construction
- Cybersecurity & Data Privacy
- Government Contracts & Investigations
- Government Solutions
- Infrastructure Government Contracts & Investigations
- Infrastructure Task Force
- White Collar Criminal Defense & Special Investigations

ADMISSIONS

- District of Columbia
- Virginia
- U.S. Supreme Court
- U.S. Court of Federal Claims

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Susan Warshaw Ebner

contingency contracting; state and local government contracts; grants and agreements.

Susan is a Past Chair of the American Bar Association Public Contract Law Section. She is also an ABA PCLS Fellow and Fellow of the American Bar Foundation. She also serves as Co-Chair of the National Defense Industrial Association's Cyber Legal Regulatory Policy Committee and is an elected Director of The Procurement Round Table. Previously, she held positions as President of the Boards of Contract Appeals Bar Association, National President of Women In Defense, member of the Board of Directors of the National Defense Industrial Association, Chair of the D.C. Bar Government Contracts and Litigation Section, and member of the U.S. Court of Federal Claims Advisory Council.

EXPERIENCE

Susan understands a client's challenges, having previously served as in-house counsel to a large telecommunications company and its affiliate information management and technology company.

She has extensive experience representing clients before the U.S. Court of Federal Claims, the U.S. Government Accountability Office, the U.S. Small Business Administration, various federal boards of contract appeals, federal district and appellate courts, and state and local governmental entities.

Susan brings a unique perspective, shaped by having formerly represented the Department of the Navy, the Department of Defense and the U.S. Office of Personnel Management in complex litigation matters.

She was once appointed as a Special Assistant United States Attorney for the Northern District of Florida.

Susan represents small and large companies in bid protests at the agency, GAO and U.S. Court of Federal Claims.

District of Columbia Court of Appeals

U.S. District Court for the District of Columbia

U.S. Court of Appeals for the District of Columbia Circuit

U.S. Court of Appeals for the Federal Circuit

EDUCATION

Cornell Law School, J.D.

Cornell University College of Arts and Sciences, B.A.

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She also represents entities in small business size protests and appeals.

She assists clients in the preparation and handling of Requests for Equitable Adjustment, and represents clients in litigating and resolving contract disputes at the boards of contract appeals and the U.S. Court of Federal Claims.

She advises and represents clients in contracting, subcontracting, contract administration, and dispute resolution matters involving performance of U.S. government contracting matters. She has represented clients in matters involving U.S. government contracting abroad, including USAID and USAID/Host Nation bid protests, battlefield and contingency contract matters involving construction projects, supplies, security and airlift services, as well claims and dispute litigation.

Susan has worked with a variety of companies, including New York Stock Exchange level companies, on the development and implementation of codes of business ethics and conduct, compliance programs, policies and procedures, training of personnel, and internal and external investigations and litigation.

She counseled and assisted entities in the establishment of a nonprofit robotics technology consortium comprised of traditional and non-traditional government contractors, including small and large businesses, universities and laboratories. She also negotiated the overarching Other Transaction Agreement under which consortium members could engage in prototype research and development projects.

She has counseled and assisted clients in responding to Defense Contract Audit Agency and Defense Contract Management Agency accounting and business systems audits.

Represented federal grant funds recipient in internal investigation and related state enforcement matter regarding potential state and federal government grant violations.

She advised and counseled on development of Price Anderson Act nuclear indemnification and limitation of liability provisions for transportation company agreement.

Advised and represented clients in debarment and suspension matters related to criminal proceedings.

RECOGNITIONS

JD Supra Readers' Choice Award, Top Author in Government Contracting, 2021-2023

Super Lawyers® Top Rated Government Contracts Attorney in Washington, DC, 2018-2020

Martindale-Hubbell AV Preeminent Peer Review Rated

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Co-Editor and contributing author, ABA PCLS Guide to Service Subcontract Terms and Conditions, 2019

Section Chair Special Recognition Awards, 2014, 2016, 2018, 2021

ABA PCLS Committee of the Year Award, 2013 (Chair, Acquisition Reform and Emerging Issues Committee)

Boards of Contract Appeals Bar Association Life Service Award, 2010

D.C. Bar Best Section Community Outreach Project Award, March 2008

BTI Client Service All-Star Team for Law Firms, 2006

Department of the Navy Meritorious Civilian Service Award, 1987

PROFESSIONAL & CIVIC ACTIVITIES

The Procurement Round Table, Director, 2022-2027

American Bar Foundation, Fellow

American Bar Association Public Contract Law Section

- PCLS Fellow
- Past Chair
- Immediate Past Chair (2021-2022)
- Chair (2020-2021)
- Vice Chair (2019-2020)
- Secretary (2018-2019)

ABA Section Officers Council Executive Committee, Chairs (2020-2021), Chair-Elects (2019-2020), Vice Chairs (2018-2019), Secretary (2017-2018) Class Representative

ABA Board of Governors-Section Officers Council Working Group (2020-2021)

ABA PCLS Strategic Planning Committee Chair (2020-2021)

National Defense Industrial Association

- Cyber Division Cyber Legal Regulatory Policy Committee, Co-Chair (current)
- President, Women In Defense and Member, NDIA Board of Directors (2007-2009)

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U.S. Court of Federal Claims Bar Association

U.S. Court of Federal Claims Advisory Council (Past member)

Boards of Contract Appeals Bar Association, Inc.

- President (2010)

D.C. Bar Government Contracts and Litigation Section

- Chair (1988-1989)

NEWS

Dulani, Ebner Detail Ways to Mitigate Antitrust Risk for Public-Private Joint Ventures in *Law360*
01.25.2024

JD Supra Recognizes Ebner with 2023 Readers' Choice Top Author Award
03.09.2023

Susan Warshaw Ebner Selected to Serve on Procurement Round Table
06.02.2022

Stinson Establishes Infrastructure Task Force to Support Clients
03.08.2022

Susan Warshaw Ebner, Steve Quinlivan Receive JD Supra 2022 Readers' Choice Awards
03.08.2022

Susan Ebner Speaks on Defense Industry Reaction to Delayed White House Vaccine Deadline in *Politico*
11.11.2021

Susan Ebner Talks Using Cloud Solutions for Data Protection in *National Defense*
11.08.2021

Susan Warshaw Ebner Pens Article for American Short Line Railroad Association
10.27.2021

Susan Warshaw Ebner Talks DOJ Cybersecurity Crackdown in *Law360*
10.12.2021

Susan Warshaw Ebner, Steve Quinlivan Receive JD Supra 2021 Readers' Choice Awards
03.31.2021

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Susan Warshaw Ebner Publishes Tips for Bidding on Government Contracts

11.23.2020

Susan Warshaw Ebner Quoted on New DOD Cybersecurity Rule in *Law360*

09.30.2020

Stinson Partner Susan Warshaw Ebner Begins Term as Chair of the ABA Public Contract Law Section

08.10.2020

Susan Ebner Quoted on DOD's New Cybersecurity Program in *Law360*

05.28.2020

Stinson Partners Publish Second Article on Bankruptcy and the CARES Act with American Bankruptcy Institute

05.04.2020

Susan Ebner Quoted on Available Federal Relief for Contractors During COVID-19 in *Law360*

04.28.2020

Stinson Attorneys Named to 2020 Washington, DC *Super Lawyers*

04.17.2020

Harvard Bankruptcy Blog Features Stinson Attorneys on CARES Act and DIP Loans

04.15.2020

Stinson Establishes Coronavirus Task Force to Support Clients

03.12.2020

SPEAKING ENGAGEMENTS

Co-Presenter, "MOSA: Enabling Dynamic Capabilities and Innovations in Army Acquisitions," Army Applications Laboratory Austin, Texas, December 13, 2023

Panelist, "IP/Data Rights Concerns in SBIR," Army Science and Technology Roundtable, National Academies of Sciences, Engineering, Medicine, October 4, 2023

Moderator, "IP/Data Rights Discussion," Vertical Lift Consortium (VLC) MOSA Summit, Atlanta, GA, September 19, 2023

Co-Presenter, "The Best Offense is a Good Defense: Addressing the Cyber Threatscape," Annual Blue Cross Blue Shield Association Conference, Austin, TX, August 7, 2023

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Panelist, "Infrastructure Investment and Jobs Act, Inflation Reduction Act, and Tax Credits," NAESCO Webinar, December 5, 2022

Presenter, "Government Contracts Implications of the Infrastructure Investment and Jobs Act," 2022 ABA PCLS Public Procurement Symposium, Austin, TX, October 13, 2022

Presenter, "Supply Chain – What Keeps The Lawyers Up At Night", Association of Transportation Law Professionals, Kansas City, Missouri, June 27, 2022

Moderator, "A View from the C-Suite on False Claims Act Investigations," American Bar Association FCA Symposium, Miami, Florida, April 24, 2022

Presenter, "Domestic Preference Under the Infrastructure Investment and Jobs Act," ABA PCLS Joint Construction and State and Local Government Committee Meeting, April 21, 2022

Panelist, "Government Contractor Cybersecurity and the DOJ Civil Cyber-Fraud Initiative," BAH webinar, April 13, 2022

Presenter, "Infrastructure, Investment and Jobs Act Build America, Buy America," Hot Topics Featuring Experts in Government & Industry, Public Contracting Institute, March 3, 2022

Presenter, "Stinson Construction Webinar," February 15, 2022

Presenter, "Managing the Supply Chain," NAESCO, January 24, 2022

Presenter, "Pandemic Pandemonium," PubKLaw Annual Review – Construction, January 2022

Moderator, "CMMC 2.0 in 2022 – Where do we go from here?" NDIA CMMC Tabletop #7, January 27, 2022

Presenter, "The Government Contractor Vaccine Mandate – What Does It Mean For Contractors and Their Employees ... Now?", North Alabama Federal Bar Association 49th Annual Labor and Acquisition Law Symposium, December 14, 2021

Presenter, "DFARS 2021 - DFARS Part 235 Research and Development Contracting," Schaus DFARS 2021 Webinar series, August 18, 2021

Co-Presenter, "Section 889: Protecting the Security of the Railroad Supply Chain," Association of Short Line and Regional Railroad Association (ASLRRA) Annual Meeting – General Counsels Symposium, June 21, 2021

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Moderator, "CMMC Tabletop Series: Responding to Cyber Incidents," National Defense Industrial Association (NDIA), May 21, 2021

Presenter, "Cyber Trends and Legal Considerations Related to Security Breaches," Midwest GRC Roundtable: Cybersecurity Discussion - Session 1, April 6, 2021

Co-Presenter, "Are You Ready for the New Federal Cybersecurity and Supply Chain Requirements?" NAESCO, March 29, 2021

Moderator, "Cybersecurity and CMMC Implementation Tabletop Series – Webinar 4, Pre-Award Process," National Defense Industrial Association (NDIA), March 16, 2021

Moderator, "Cybersecurity and CMMC Implementation Tabletop Series – Webinar 3, Basic Assessment and Cybersecurity Maturity Model Certification – Identifying CUI and Implementing Flow Down Solutions, National Defense Industrial Association (NDIA), January 2021

Presenter, "Have You Done Your Basic Assessment, and Are You Ready for CMMC?" National Contract Management Association (NCMA) Boston, January 2021

Presenter, "Cybersecurity Model Certification Requirements and Status," Schaus & Associates Gov Con – Q&A Café 2021, January 2021

Presenter, "Most Important Decisions of 2020 – *Exxon Mobil v. United States*," American Bar Association Public Contract Law Section Contract Claims and Dispute Resolution Committee, January 2021

Moderator, "Cybersecurity and CMMC Implementation Tabletop Series – Webinar 2, Pre-Award Process (Manufacturing Technology), NDIA, December 2020

Presenter, "Predicting the Future of Defense in 2021/2022 – Post Election," North Alabama Federal Bar Association Government Contracts Symposium, December 2020

Co-Presenter, "Compliance with 'Section 889' – The Huawei Ban," Joint Meeting of the National Contract Management Association Huntsville, AL and San Fernando Valley, CA, November 2020

Moderator, "Cybersecurity and CMMC Implementation Tabletop Series – Webinar I, Pre-Award Process," NDIA, October 2020

Co-Presenter, "Understanding & Implementing the 'Huawei Ban' in Government Contracts and Grants" Webinar (Recording Available), October 2020

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Presenter, "FAR Part 45: Government Property," Get "FAR" Sighted In 2020, October 2020

Co-Presenter, "Data Security and Privacy: How Does It Affect You," Blue Cross Blue Shield Association Conference Webinar, September 2020

Presenter, "FAR 2020 – Part 34 – Major System Acquisition," Schaus & Associates, August 2020

Co-Presenter, "CMMC-Cybersecurity Status – Legal Roundtable," Schaus & Associates, June 2020

Co-Presenter, "Most Important Government Contract Cases of 2019," American Bar Association, March 2020

Co-presenter, "Help! What Can I Do if the Coronavirus Prevents Me From Fulfilling My Contracts?" Force Majeure and the Coronavirus" Webinar (Recording Available), March 2020

Co-presenter, "Cybersecurity Maturity Model Certification (CMMC): Guarding the Keys to the Kingdom," National Defense Industry Association, Rocky Mountain Chapter, Colorado Springs, CO, March 2020

Presenter, "Emerging SCRM Issues and Tools For Addressing Them," NDIA Dallas/Ft. Worth Chapter, Dallas, TX, September 10, 2019

Co-Presenter, "Guarding the Keys to the Kingdom: Protecting Against Industrial Base Cyber Risks," National Defense Industrial Association Armaments Division Conference on Leveraging Armament Technology Integration to Achieve Modernization, Overmatch, and Operational Readiness, Fredericksburg, VA, June 3, 2019

Presenter, "Emerging cybersecurity issues for government contractors," Data Security & Privacy Law Update Webinar, Stinson LLP, Minneapolis, MN, May 30, 2019

Presenter, "How to Fight the Good Fight in Government Contracting - What You Need to Know," Bids Protests and Bid Mistake Seminar, Stinson LLP, Kansas City, Mo, April 18, 2019

Moderator and Presenter, "Considering Blockchain to Address Government and Supply Chain Needs," Blockchainge DC Conference, Washington, DC, January 14, 2019

Presenter, "NDIA – Beyond the Hype: Industry's Experience with OTAs," National Defense Industrial Association Headquarters, Arlington, VA, July 17, 2018

Moderator and Presenter, "Compliance Under the DFARS Cyber Rule 252.204-7012," 11th Annual NDIA Mid-West Symposium, Moline, Ill, May 2018

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Presenter, "Cyber and Supply Chain Compliance: Who and What Are Covered?" 38th Annual Association of Government Leasing and Finance Conference, Chicago, Ill, May 2018

Presenter, "Who's Covered and What Needs to be Protected? ... Establishing Requirements for Software and Supply Chain Assurance in Government Contracts," Department of Homeland Security Software and Supply Chain Assurance Forum, Tysons, VA, May 2018

Panelist, "Supply Chain Integrity: The New Normal," Federal Procurement Institute, American Bar Association Public Contract Law Section, Annapolis, MD, March 15, 2018

Co-Presenter, "Protecting the Supply Chain," Geospatial & Remote Sensing Law Workshop, U.S. Geospatial Intelligence Foundation, Fairfax, VA, December 2017

Co-Presenter, "U.S. DFARS Cybersecurity Requirements," Update on Export Controls and IT Workshop, SMi Defence Exports Conference, Rome, Italy, September 2017

Panelist, "Ethics, Integrity & Twitter: Navigating Unique Issues In The Trump Administration," Federal Circuit Bar Association Government Contracting Summit, April 2017

Co-Presenter, "Identifying the 'Big Rocks' to Improving Defense Acquisition and Maintaining Defense Technology Advantage," presentation on behalf of the American Bar Association Public Contract Law Section to the U.S. Department of Defense Section 809 Advisory Panel on Streamlining and Codifying Acquisition Regulations Pursuant to National Defense Authorization Act FY 2016, Section 809, Washington, DC, September 2016

Co-Presenter, "Seminar B: Legal Perspective/Intellectual Property Issues" and "Seminar C: From OTA to FAR-based Contract: A Case Study," NCMA Picatinney Chapter 2015 Small Business Symposium, Newark, NJ, October 2015

Fall Construction Seminar

1201 Walnut Street, Suite 2900, Kansas City, MO 64106, 11.15.2022

33rd Annual Construction Law Update

02.15.2022

Are you ready for the new federal cybersecurity and supply chain requirements?

04.21.2021

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PUBLICATIONS

"A Potential Proactive Tool For Public-Private Joint Ventures," *Law360*, January 2024

"Government Shutdown Instructions from OMB," *Government Contracting Matters*, September 29, 2023

"The Inflation Reduction Act's Sowing of Biofuels for Future Harvests," *Government Contracting Matters*, January 10, 2023

"Myth-Busting: New Final FAR Rules Says You Can Speak with Agency Personnel During a Procurement, Or Can You?," *Government Contracting Matters*, December 5, 2022

"National Defense Authorization Act for Fiscal Year 2023 Bill Passes House and Moves to Senate Where Amendments Are Being Proposed", *Government Contracting Matters*, October 21, 2022

"DC Circuit Sets FCA Offset Standard to Limit What the Government Can Recover in *USA v. Honeywell International Inc.*," *Stinson Government Contracting Blog*, September 7, 2022

"Growing Issue of Inflation in Government Contracts Supply Chain Leads to DoD Clarification on Potential for Relief," *Stinson Government Contracting Blog*, June 2, 2022

"SEC Issued Proposed Rule on Cybersecurity Risk Management, Strategy, Governance, and Incident Disclosure," *Stinson Government Contracting Blog*, April 21, 2022

"For DoD Acquisitions Greater than \$10 Million, Enhanced Debriefing Is Here to Stay," *Stinson Government Contracting Blog*, March 21, 2022

"Department of Homeland Security Issues "SHIELDS UP" Advisory for All Organizations Regardless of Size," *Stinson Government Contracting Blog*, February 21, 2022

"Biden Executive Order to Require Project Labor Agreements for Federal Procurement Construction Projects, and More," *Stinson Government Contracting Blog*, February 9, 2022

"More Administration Actions on the COVID-19 Vaccination Front," *Stinson Government Contracting Blog*, January 26, 2022

"Government Contractor Vaccine Mandate Still Stayed Despite Government Attempts to Overturn," *Stinson Government Contracting Blog*, January 6, 2022

"Supreme Court Set to Hear Oral Argument on OSHA Vaccine Rule – What Will This Mean for Government Contractors?" *Stinson Government Contracting Blog*, December 24, 2021

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["Louisiana District Court Joins Bandwagon of Courts Issuing Preliminary Injunctions Against Implementation of EO 14042's Government Contractor Vaccination Mandate,"](#) Stinson Government Contracting Blog, December 17, 2021

["Georgia v. Biden Places Nationwide Stay on the Government Contractor Vaccination Mandate,"](#) Stinson Government Contracting Blog, December 7, 2021

["A Sea Change in Handling of Government Contractor Cyber Incident Reporting?,"](#) Stinson Government Contracting Blog, October 7, 2021

["FAR Class Deviations Being Issued to Implement Executive Order 14042, Ensuring Adequate COVID Safety Protocols for Federal Contractors,"](#) Stinson Government Contracting Blog, October 4, 2021

["So... Where Is The Money – We've Seen This Movie Before But The Stakes Are High,"](#) Stinson Government Contracting Blog, September 30, 2021

Co-Author, ["Vaccinations Required for Covered Federal Contractor Employees by December 8,"](#) Stinson Alert, September 27, 2021

["Executive Order on Ensuring Adequate COVID Safety Protocols for Federal Contractors – COVID Task Force Guidance Issued and Opportunity to Comment,"](#) Stinson Government Contracting Blog, September 22, 2021

["Biden's Executive Order on Protecting Americans' Sensitive Data from Foreign Adversaries,"](#) Stinson Government Contracting Blog, June 24, 2021

["President Expands Ban on Chinese Military-Industrial Complex Companies Based on Finding of Unusual and Extraordinary Threats – Actions to Address Cybersecurity and Supply Chain Risk Continuing,"](#) Stinson Government Contracting Blog, June 15, 2021

["How Do You Address Solicitation Requirements and Contract Performance After CMMC Rollout?,"](#) Stinson Government Contracting Blog, June 10, 2021

["In the Wake of Colonial Pipeline Cyber Incident, President Issues Executive Order on Improving the Nation's Cybersecurity – What Will It Do?,"](#) Stinson Government Contracting Blog, May 20, 2021

["Antitrust Developments and the Potential Impact on Government Contractors,"](#) Stinson's Government Contracting Blog, April 29, 2021

["Securing the Supply Chain,"](#) Stinson's Government Contracting Blog, April 15, 2021

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["Controlled Unclassified Information – The Devil Is In The Details,"](#) Stinson's Government Contracting Blog, April 8, 2021

["Continuing Developments on the Supply Chain Front,"](#) Stinson's Government Contracting Blog, March 19, 2021

["DIB Take Note: SolarWinds Hack and DHS CISA Emergency Directive on Cyber Vulnerabilities Point to the Need to be Prepared for APTs,"](#) Stinson's Government Contracting Blog, March 4, 2021

["Paycheck Protection Program – What Has Changed?"](#) Stinson's Government Contracting Blog, February 4, 2021

["Record Breaking Number of Executive Orders Issued in First Week,"](#) Stinson's Government Contracting Blog, January 28, 2021

["DoD COVID-19 Vaccine Policy Seeks Wider Distribution of Vaccine to Government Contractor Employees to Secure the DIB – Contractors Take Note!,"](#) Stinson's Government Contracting Blog, January 14, 2021

["Don't Wait Too Long to Bring Your Protest or You'll Miss Your Opportunity!"](#) Stinson Government Contracting Blog, January 8, 2021

["Happy New Year!"](#) Stinson's Government Contracting Blog, December 30, 2020

["A Case for Protecting Data Rights – The Boeing Co. v. Secretary of the Air Force,"](#) Stinson's Government Contracting Blog, December 23, 2020

["How Late is Too Late to File a Claim?"](#) Stinson's Government Contracting Blog, November 2, 2020

["EO Addressing Threat from Securities Investments in Chinese Military Companies,"](#) Stinson's Government Contracting Blog, November 24, 2020

["Wondering Why Government Contractors Need to Take Cybersecurity Seriously – Criminals and Foreign Adversaries Are Trying to Hack You,"](#) Stinson's Government Contracting Blog, July 31, 2020

Co-Author, ["Federal Contractors' Compliance Responsibilities Just Got Easier, or Did They?"](#) Stinson's Government Contracting Blog, July 20, 2020

["National Defense Authorization Act for Fiscal year 2021 Passes Out of Committee for Consideration by Full Senate,"](#) Stinson's Government Contracting Blog, July 9, 2020

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Contributing Author, “[New Law Makes Major Changes to the Paycheck Protection Program](#),” Stinson’s Government Contracting Blog, June 11, 2020

“[DOJ Update to Evaluation of Corporate Compliance Program Guidance is a Must Read for Government Contractors of All Sizes and Shapes](#),” Stinson’s Government Contracting Blog, June 5, 2020

“[DoD Releases Draft Guidance on Implementation of Section 3610 Relief](#),” Stinson Alert, May 20, 2020

“[PPP Forgiveness Application Certification May Lead to Enforcement Headaches](#),” Stinson Alert, May 19, 2020

“[Insights from the New PPP Loan Forgiveness Application and Best Practices for Borrowers Seeking to Maximize Loan Forgiveness](#),” Stinson Alert, May 18, 2020

“[CMMC Update](#),” Stinson’s Government Contracting Blog, May 14, 2020

“[Continuing Developments in Cybersecurity](#),” Stinson’s Government Contracting Blog, May 5, 2020

“[PPP Updates: More Interim Final Rules, FAQs and Unanswered Questions from the SBA](#),” Stinson Alert, May 1, 2020

“[SBA Posts New Interim Final Rule on PPP](#),” Stinson Alert, April 24, 2020

“[Reconsidering PPP Eligibility – Should Public Companies and Financially Strong Borrowers Repay PPP Loans?](#)” Stinson Alert, April 23, 2020

“[DoD Issues Class Deviation and Guidance to Implement CARES Act Relief for DoD Contractors under Section 3610](#),” Stinson Alert, May 14, 2020

“[New Paycheck Protection Program FAQs Released](#),” Stinson Alert, April 7, 2020

“[SBA Issues New Guidance on Paycheck Protection Program](#),” Stinson Alert, April 4, 2020

“[Coronavirus Aid, Relief, and Economic Security \(CARES\) Act Signed into Law](#),” Stinson Alert, March 31, 2020

“[Force Majeure and the Coronavirus \(COVID-19\)](#),” Stinson Alert, March 12, 2020

“[Recommended Employer Response to Coronavirus Outbreak](#),” Stinson Alert, February 28, 2020

“[The Impact of the Coronavirus on the Global Supply Chain](#),” Stinson Alert, February 21, 2020

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[“Securing the Supply Chain – CMMC Draft Version 0.7 Issued,”](#) Stinson’s Government Contracting Blog, December 19, 2019

[“DoD Rolls Out Draft Cybersecurity Maturity Model Certification Framework To Validate Contractor Cybersecurity Compliance,”](#) Stinson’s Government Contracting Blog, September 11, 2019

[“In Submitting a Bid or Proposal – Timing is Everything!,”](#) Stinson’s Government Contracting Blog, August 23, 2019

[“NIST Updates SP 800-171 To Enhance DoD Contractor Security Against Cyber Attack,”](#) Stinson Alert, June 26, 2019

Co-Editor, “Guide to Service Subcontract Terms and Conditions, Second Edition,” *American Bar Association Public Contract Law Section*, 2019

Co-Author, “Contractors Must Contend With New Cybersecurity Rule,” *National Defense Industrial Association Defense Magazine*, January 2018

Co-Author, “New Cyber Rules to Safeguard Supply Chain,” *National Defense Industrial Association Defense Magazine*, April 2017

Contributing author, ABA PCLS Guide to Fixed-Price Supply Subcontract Terms and Conditions,” 5th ed., 2016

Now is Your Chance to be Heard on the FCC’s New Proposed Drone Regulations
02.03.2023

White House Announces New Guidance on Evaluating Greenhouse Gas Emissions
01.12.2023

Ongoing Uncertainty Surrounds COVID-19 Vaccine Mandates for Government Contractors
10.28.2022

Electric and Fuel Cell Vehicle Credits Under the Inflation Reduction Act – Not Just for Individuals
10.21.2022

The Impact of the New Inflation Reduction Act on Infrastructure Initiatives
08.24.2022

Check Your LED Lighting Supplies and Construction Materials or It Could Cost You
08.23.2022

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Georgia District Court Places Nationwide Stay on the Government Contractor Vaccination Mandate

12.07.2021

Judicial Holdings Throw Vaccine Mandate Implementation into Disarray

12.01.2021

White House Fact Sheet Results in Additional Questions for Government Contractors

11.04.2021

Mandatory COVID-19 Vaccination Rule for Government Contractors Continues to Develop

11.02.2021

Update on Vaccine Requirements and Roll Out of the Path out of Pandemic Plan

10.15.2021

Vaccinations Required for Covered Federal Contractor Employees by December 8

09.27.2021

Paycheck Protection Program - What Has Changed?

02.03.2021

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